

07

IN THIS ISSUE

Message from the CEO	>
Safety Update	
- Progressing Safety	2
- So We Risk It	3
New Employees	4
Office Moves	5
Employee Recognition	6
Training	6
- Shell Clyde Update	
- Training in Houston	
Conventions	7
- Taranaki Oil & Gas Exhibition	
Major Projects	7
New Operations	16
New Equipment	17
Employee News	
- Weddings	19
- New Arrivals	19
- Expecting	19
- Movember	19
Acknowledgements	20
Editor Comments	20
Contact Details	20

In Summary

Over the last 4 months the company has made some significant improvements in the business with none more so than our achievements in Health Safety and Environmental Performance. We have been able to exceed our strategic goals in HSE and I would like to congratulate and thank you all for your diligence and continued support of the programs and initiatives we have implemented. The HSEQ report within this edition contains details of our achievements.

In the same period we have also seen some good improvements in our financial performance which has served to close the gap between where we were and where we want to be financially. It is important to acknowledge the priority of good financial performance to ensure our shareholders continue to invest in our business to be able to fund our innovative and world class equipment and provide support to operations to ensure our continuous improvement goals are met.

The Australian Business has seen some management changes and met these challenges very well with performance now in line with our expectations. There have been some exciting developments in Australia with several major shutdowns completed simultaneously which required significant investment in people and HPWJ and Vacuum equipment. There has also been further development of our Australian environmental business winning contracts to provide environmental management, ground water remediation and several significant SLT projects in WA and Vic. The latter has meant another large investment in SLT equipment, which has been approved and is currently being fabricated ready for work in March 08.

Our industrial Coatings group have continued to grow and have recently commenced work at Garden Island in Sydney, preparing and painting barges, mobilised to Mobil and Woodside sites for our first large tank projects on these sites and completed the painting of the Kogan Creek Power Station in central Qld. Our newest region, NT has grown quickly and deserves recognition for the achievements to date in developing a range of new clients and winning a significant contract for Transcon at Alcan, Gove. The Reactor and Mechanical Services Group has also been able to secure another two large clients whom we are now working globally for.

In New Zealand our newest region, Central North Island, has started to bring in some significant clients which has cemented our position as the leading provider of cleaning services to Fonterra, one of the worlds largest dairy products producers

and our entry into the pulp and paper industry which again has and will continue to attract investment in world class equipment. The South island still has some significant challenges ahead to achieve its targets, but continues to provide Holcim Cement with a range of industrial services. The Taranaki region continues to be a good solid business with a growing client base and the Projects Division has completed large Reactor and Bundle Pulling Projects for Methanex at their Waitara Valley Plant.

The US business also has some challengers ahead to meet its sales targets but with the recent projects at Silver Eagle in Utah and confirmation of upcoming projects, the picture is a lot more positive. We have also completed several large projects in Chile in this period as well.

With the festive and holiday season now upon us it is extremely important to increase our efforts to ensure we identify any HSE risks and manage them to ensure Zero Harm to people, our communities and the Environment both at work and at home. Please remain focused on your safety and those around you and if you see anything that could potentially cause harm you must intervene and stop any potential incidents before they happen.

The Directors and Shareholders thank you all for your support, commitment and hard work over in recent months to ensure we continuously improve and grow. We wish you all a very merry and safe Christmas and New Year.

Andrew Wells CEO.

Safety Update

Progressing Safety at Contract Resources - Peter Johnston, HSEQ Manager

Thanks to all for the warm welcome to the Contract Resources Group. The CR commitment to "safe behaviour, safe work methods and safe equipment" is evident across all operations and as we continually improve our approach in 2008, the HSEQ profile will become more visible.

It is important to note that during the past 5 months, CR has worked an average 50,000 hours per month and during that time CR people have experienced no serious harm or treatable injuries. The charts (below and opposite) show our positive progress in our progress toward "Zero Harm". Whilst this is an excellent achievement and testament to our "Zero Harm" approach, our BBO reports and near hit statistics show there is still opportunity for improvement.

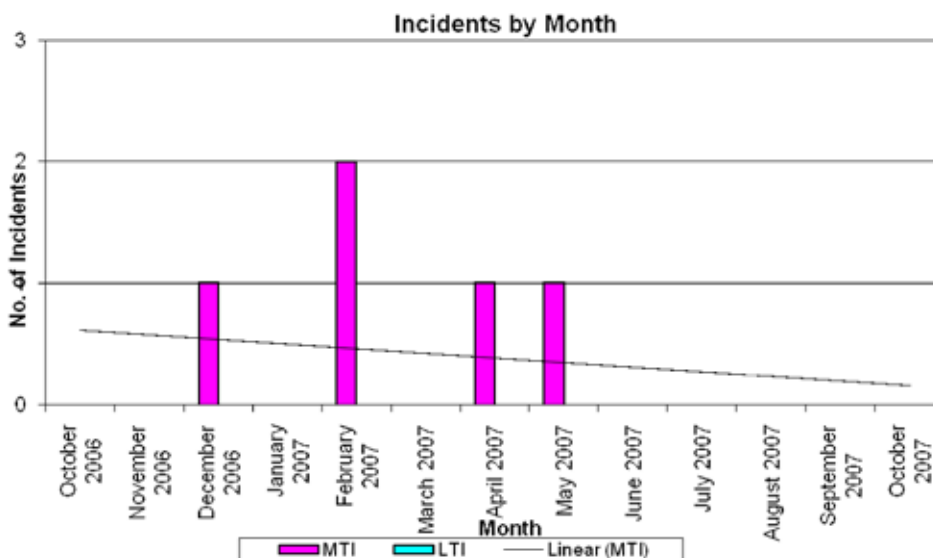
The behavioural based observation (BBO) program, has reported a range of both safe and unsafe acts, and through the ideas that have been reported, opportunity for change has been identified in several key processes.

BBO reporting is critical for hazard reporting, ideas for improvement and identifying positive behaviours. Your input in this process is valued. It provides the eyes and ears to managing the detail of the CR operations.

Incident Reporting - whilst you may feel it's tedious, the information in the report helps us to identify key issues in the performance of our equipment and processes. For example, recent identification of high pressure hoses failing in some conditions has provided evident to review both process and hose properties with the manufacturer. Continuous improvement of our equipment and processes promotes a safer place of work.

Incidents reported that have identified the need for improvement includes:

- Eliminating break off knives from our tool kits and replacing with the thicker bladed retractable knife
- Reviewing systems to ensure all CR in service equipment has current testing and tagging certifications
- Hydration management through the 'Hydrate a Mate' posters; and
- Updating the management of our training and certification programs



The CR Fit for Work program is about people being safe at work. The program's implementation has commenced at the Adelaide operations and Mobil Altona sites. The testing has provided the opportunity to identify process improvements. The program will continue to improve as it is implemented across the CR operations.

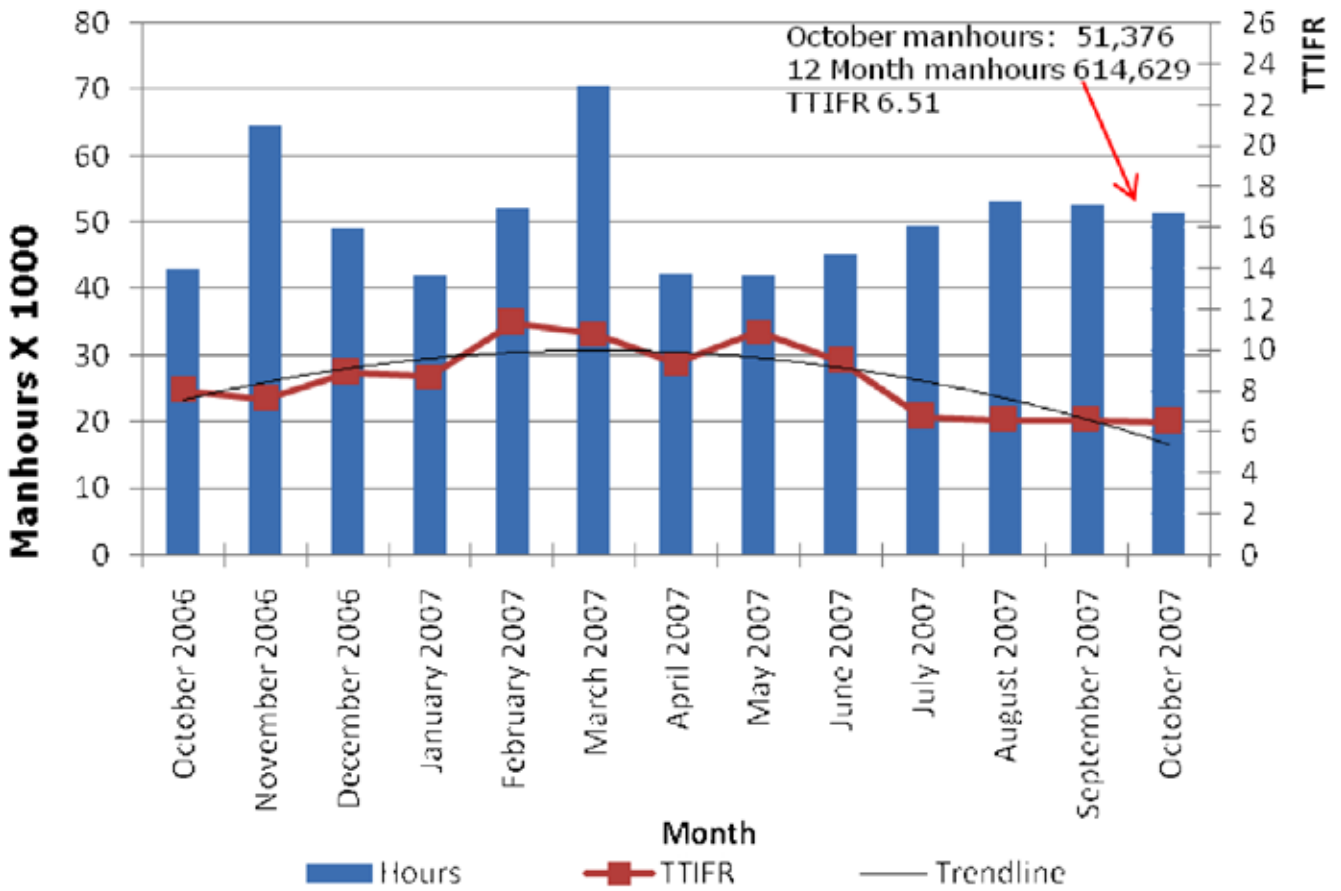
During the last week of November CR operations have been independently audited for ISO certification. Whilst opportunities for improvement were identified, Contract Resources has been recertified against ISO 9001. The maintenance and continuous improvement of systems and process is at the forefront of our management plan and in the first quarter 2008 all operations will undergo a legislative compliance audit and we will have a further external Accredited Contractor audit.

In closing we welcome Graeme Diprose to the position of HSET Coordinator NZ/WA and congratulate John Moore who has accepted the role of Health Safety and Training Coordinator for the South East Region. During the coming weeks John, Graeme and Ron Taylor will be active in the review of our training needs analysis and the development of the 2008 training plan. Please look out for the 2008 program and participate whenever possible.



Photo - Bob Adair using one of the fire extinguishers during the SA Fire Wardens training course on November 21st 2007.

Manhours (Total) vs TTIFR



Above Chart: Manhours (Total) Vs TTIFR Graph - There are a number of positive performance indicators for the management of safety across the business. CR people are to be acknowledged for their management of safe practice and minimising exposure to risk. There was no reported lost time or medical treatment injuries for the month of October. During the month there were three (3) near hit incidents and one first aid.

So we risk it!

It is unfortunate that as I write this article, the news papers report work place accidents, people injured on the roads and we read of people losing their personal wealth at the gambling tables.

These people have all sustained a loss and in the processes leading up to the loss, decisions have been made, conscious or otherwise on the element of risk they are prepared to take. This article looks at risk, its definition and how the CR Business Risk Standard will seek to provide the basis for informed decision making on what is acceptable and unacceptable risk.

"The word "risk", meaning "to dare" is derived from the early Italian risicare, which means "to dare". In this sense, risk is a choice rather than a fate.".....ref: "Against

the Gods" Bernstein 1996. The actions we dare to take, in life depend upon our ability to identify potential causes of harm (hazards), what we understand are the mechanisms of harm and how the harm can impact on us.

In our work processes we have a number of tools to evaluate the sources of harm. These include work method statements; hazard analysis; Failure Mode and Effect Analysis (FMEA); and job safety analysis tools. As onerous as the process may be it is the opportunity to reflect and evaluate all reasonably foreseeable causes of harm in a specific process or combination of processes.

The calculation of the risk and determining if the risk is acceptable was founded during the Renaissance period. In 1654, Blaise Pascal studied the gambling habits of the French aristocrats and applied a mathematical approach to the challenge of chance. Others followed and today the

tools to calculate "the dare" have become the science of risk management. They are documented within AS/NZS 4360 and are important instruments for business operations to make informed decisions, engineers to calculate the probability of component failure and people to make decisions on acceptable risk at work and everyday life activities.

Over the next quarter, the CR Business Risk Management Standard will be implemented across our business as the foundation of our approach to informed decision making. Adopting a process approach to how we assess reasonably foreseeable events, make decisions and choices, how "we dare"; will enable us to control our risk exposure as low as reasonably practicable and implement processes to keep it that way.

New Employees

Leanne Wagner Payroll Administrator - Adelaide

Leanne Wagner joined Contract Resources at our Adelaide site early September on a part time basis to assist payroll during some very busy times. Leanne is now working fulltime as our Payroll Administrator and brings with her 10 years of experience in both administration and payroll type roles (she's also very good at baking chocolate mud cakes for morning tea!).



Photo - Leanne Wagner

Peter Johnston HSEQ Manager - Adelaide

We would like to welcome Peter who joined Contract Resources as our HSEQ Manager late August.

Peter has a wide and varied background in chemical, mining, automotive and food manufacturing industries, having worked in mechanical engineering, human resources, occupational risk, workers compensation and injury management disciplines in both Government and Private sectors here in Australia, the USA and New Zealand.

We look forward to his contributions to the area of HSEQ.



Photo - Peter Johnston

Graeme Diprose HSET Coordinator - NZ & WA

We are pleased to announce that Graeme Diprose has joined Contract Resources in the role of Health, Safety, Environment and Training (HSET) Coordinator for NZ and WA. This role will initially be based in the Auckland Office and his duties will cover both New Zealand and the Western Australian Region.

Graeme has a recent work history with the SafeTrades North Training Centre in Whangarei, NZ, and prior to that he spent 21 years with P&O Ports in various operational and HSE roles.

Graeme will report to Bill Stretton for all NZ related HSET matters and to Barclay McGhie for matters relating to WA.



Photo - Graeme Diprose

Tony Baker

Purchasing and Stores Coordinator - Adelaide

We are pleased to welcome Tony Baker to Contract Resources, who has recently accepted the role of Purchasing and Stores Coordinator based at the Adelaide Complex.

Tony comes from a trade background and has recently held a similar role in purchasing and stores coordination with Minquip. Tony will report to our Equipment Services Manager, Kelly Lovett.



Photo - Tony Baker

Karl Coromarty Area Coordinator - NSW

Karl Coromarty joined Contract Resources in December 2007 as the Area Coordinator for NSW. He will be based at the Bankstown office and will provide valuable support to the further development of projects in NSW. His focus will be on the development of existing and new client relationships, assisting with tender submissions and the management of projects within the State.

Karl has been the Operations Supervisor with another Industrial Services company based in Sydney for the last six years, where he has been performing similar duties across Petrochemical and Heavy Industries. Prior to this he has held a variety of operational roles in the UK, NZ and Australia. We welcome Karl to the NE Region team and we look forward to the valuable contributions that he will bring.



Photo - Karl Coromarty

Shell Clyde New Employees

We would like to welcome Tom Higgins, Paul O'Shea and Michael Gilligan who have joined Contract Resources Shell Clyde since the last issue of Catalyst Magazine.

Introduction to some of the USA People

We thought it was about time that we introduced some of the team members who are working with us at Contract Resources in the USA. At least this way if you are talking with them on Skype or corresponding by e-mail you will have an idea who you are talking to.

April Haynes is the Contract Resources Office Manager and has proven to be a master of many talents while we have been establishing our base here in Pasadena. April has been involved with many aspects of the company so far (from forklift driving, freight forwarder, office re-modeling and simply doing the accounts) while we are setting up and the learning curve has been quite steep with our systems and practices.

Krysta White is in control of the reception area (in between her studies) and has been manning the phones and assisting and supporting everybody here with our needs and wants very well. She has got the filing worked out (we hope) and everything seems to have its place and it is very well organized around here. This has been the first exposure that Krysta has had to this type of business as she was previously working as a pharmacy technician.

Shayne Torrans is our HSE&Q Manager here in the USA and Shayne has been busy getting our procedures and systems compliant in the USA since joining Contract Resources around the middle of October. Over the past couple of weeks Shayne has been completing refresher training (see

separate story) for a large group of CHSC personnel in Confined Space, Inert Entry and Emergency Rescue procedures. Shayne has been involved with Safety and Training for most of his working life and prior to that his family was in the safety business so there are many years of experience behind him

Ira Westerfield is the Operations Manager of Catalyst Handling Resources and has been busy trying to get our name out there and secure some work. Ira was performing the same role with CHSC (our JV partner) in Louisiana prior to relocating (actually returning) to Houston and we believe that the opportunities for work here are endless. Ira's background has been safety, training and operations in the catalyst business for the past 15+ years.



Photo - Shayne Torrans



Photo - April Haynes



Photo - Krysta White



Photo - Ira Westerfield

On The Move

John McCormack Snr

Regional Manager - South East Australia

We are pleased to announce that John McCormack Snr has accepted the role of Regional Manager South East effective from 15th October 2007.

John commenced with Contract Resources in 2004 and has been our Technical Manager Industrial Coatings for the past two years.

John will continue to be based in the Adelaide Office and he will work closely with Michael Conneely, Michael Fitzpatrick, Kevin Banks, John Moore and Allan Chappell to ensure a highly successful operation in the South East Region.



Photo - John McCormack Snr

Allan Chappell

Area Coordinator - Altona

We are pleased to announce that Allan Chappell has accepted the role of Area Coordinator - Altona with CR Australia, based in Melbourne. Allan joined CR New Zealand last year as the Industrial Services Manager - Central North Island, and was responsible for managing our operations within the Waikato and Bay of Plenty regions.

Allan will be based in Melbourne and will report to the SE Regional Manager, John McCormack.



Photo - Allan Chappell

Employee Recognition

Shell Clyde Streetsweeper Award

This quarter the crew voted for 3 worthy winners for the Streetsweeper Award: They were Jason Nicholson, Shaun Hall and Mark Reynolds. Congratulations to you all!

Penalty Shoot out...

For the past two years we have strongly contested the annual Soccer trophy held in conjunction with Transfield's HSE day. Last year Contract Resource's won convincingly but alas, this year we were beaten in a penalty shoot out.....



Photo - The winner of the Transfield HSE Day rested on a penalty shoot out....



Photo - Peter Teunon was presented with the 'Player of the Day' Award.

Training

Shell Clyde Training Update

It has been a busy quarter for training with Dangerous Goods training completed by all 12 HR drivers after legislation was amended, rendering the current licenses void.

Hammelmann awareness training has been completed.

Vacuum training has been completed for the year.

The crew have one week to go until they have completed their Certificate in Waste Management Certificate III.

Terry Lennon and Adam Mackie have completed Coxswain license through Shell in September.

6 people have successfully completed their forklift licenses.

Jason Nicholson, Adam Mackie, Terry Lennon, Renata Cassidy and Jason Waddell all completed an Oil Recovery course at Shell Gore Bay with Shell Refinery personnel.



Photo - Props used during the Oil Recovery Course

Training in Houston

During the first couple of weeks in November, Shayne and Ira have been completing refresher training for a large group of CHSC personnel in Confined Space, Inert Entry and Emergency Rescue procedures. Quite a lot of new and updated equipment and techniques were also introduced to the team and this will benefit everybody in the future.

The practical training was completed at the Deer Park Fire Training grounds in Houston. The training grounds have proven excellent facilities for this program as you will see in some of the photographs (below).



Photo - CR and Shell Clyde personnel who participated in the Oil Recovery Course



Conventions

Taranaki Oil & Gas Exhibition

Contract Resources exhibited at the New Zealand Oil & Gas Exhibition and Conference held in New Plymouth on September 12th and 13th. The exhibition, which is held every two years, was the largest yet with both the number of exhibitors and attendees well up. This reflects the upsurge in exploration in the Taranaki region and the construction of new production facilities.

Andrew Christie and Bill Stretton manned the booth and were pleased with the outcome. They made contact with a number of new clients who have only recently moved into the region and will require Contract Resource's services in the future.



Photo - Andrew Christie representing Contract Resources at the display stand

Major Projects

BP Bulwer Shutdown

J1178 and J1177

BP Refinery Bulwer Island shutdown ran from 4/08/07 to 28/08/07 inclusive of Catalyst work, Exchanger Bundle cleaning, Bundle pulling, Mercury recovery & effluent storage.

Catalyst work consisted of unloading, inspection & loading (inclusive of some UPO Dense Loading and Inert entry) of 7 Reactors of various size & services. Total Catalyst handled 150M3 Exchanger bundle cleaning consisted of cleaning 37 bundles on the main cleaning bay and 26 bundles in the new Containerised bundle cleaning unit which was located inside the Alkalisiation plant, a first for this type of equipment on the BP site. The Containerised unit saved a very high capital cost for BP to build a proper cleaning pad within the plant.

Bundle pulling supplemented BP's own bundle puller and bundle handling clamps (Cary lifts) which were used for the first time with mixed results but in all a much safer way of doing things.

Mercury consisted of a crew available to collect and package Mercury residues found during the shutdown.

Effluent handling consisted of our 2 x 60,000Lt horizontal tanks used as storage and processing units for the Alky plant shutdown effluent before disposal through the Refinery API system.

In all a crew of 45 personnel on either day or night shifts carried out the work without incidents lead by Andrew Harrison ably supported by Gray Gardner, Ron Taylor (Safety), Peter Tuenon, Jason Bines, Leon Nichols, Robert Old, Shannon Higgins & Steve Iremonger.

We look forward to providing the same type of services to BP in their May 08 shutdown.



Photos - The twin unloading systems at the BP Bulwer Island facility



Photos - Crew doing mechanical isolations & internal repairs at the BP Bulwer Island facility

Mobil Birkenhead, SA

J1278

Several tank cleaning projects have been completed at Mobil Birkenhead's tank terminal over the past few months.

A recent project involved CR assisting with the trenching and installation of an underground concrete wall beneath the road outside the terminal. At the same time as a trench was excavated, a slurry of bentonite concrete was pumped into the trench to form the wall and suppress any hydrocarbon contaminated groundwater. Contract Resources used a vacuum truck to capture any groundwater that may have escaped and to dewater the trucks removing the fill from the trench. The wall is designed to halt the migration and spread of underground hydrocarbons from the terminal, with pumping stations being installed to remove the trapped hydrocarbons.

Major Projects(cont)

Caltex Kurnell Shutdown

J1192, J1188 and J1185

The Contract Resources Shutdown group has recently completed the largest T&I in the history of Caltex Kurnell's Lube Oil Refinery. Planning began in May and the execution phase was complete in October. This was a large project for the CR team which meant all levels of the organization took part with Senior Management and Directors intimately involved.

The scope consisted of

- Two Reactor catalyst change outs including all mechanical works and internal cleaning
- Pulling and Cleaning of 24 Heat Exchanger Bundles and associated components
- The cleaning of 90 other Heat Exchangers, fin fans and other process equipment items insitu
- The opening, cleaning, repair and closing up of 65 Vessels and Columns of which 27 were significant Columns or Towers

All of this was completed in 30 days.

The resources required to carry out the scope were mobilized from across the company's Australian and New Zealand operations with some additional investment in specific equipment to ensure the project was completed safely and on time. At the peak of the project we had nearly 160 people on site and a vast range of company equipment such as;

- 4 full Mechanical container modules and a complete site store
- A complete Catalyst Handling and Life Support Module
- 5 vacuum trucks and a Mercury Vacuum units
- 2 Bundle Pullers
- 10 Hydro blast units 150-550HP
- 5 Internal/external bundle blasters
- 14 HPW Pumps

It is a credit to all involved to have completed a complex and time-constrained project such as this with no injuries or serious incidents, on time and on budget which the Client has acknowledged with appreciation for our performance. There is a separate newsletter on this project acknowledging the contribution of the individuals involved.

Reno Panozzo
CR Site Coordinator, Caltex Kurnell



Photo - The beast - 2C1 conquered by CR's mechanical and cleaning crews.



Photo - The fully integrated automated exchanger cleaning unit in action



Photo - CR's latest acquisition of Jetstream HPW pumps on the cleaning bay



Photo - The HPW waster blasting pad

Major Projects(cont)

Bayu Undan Shutdown

J1141

The project consisted of many facets of Contract Resource's operations including Chemical Cleaning, Tank Head and Hydro Jetting, Vacuum drying of the coal train gas systems. The project went from 01/09/2007 until 29/09/2007 with a 4 day window (for the flare tip operation to take place) so some of the crew returned home for the 4 days and the others stayed in Darwin before returning to the platform to finish the remainder of the project.

This project was similar in scale to previous shutdowns on the Bayu Undan but this time more services were provided by Contract Resources in form of Hydrojet work and Vacuum drying.

The client was very impressed with Contract Resource's quality of work and congratulated Paul Player (Project Supervisor) on the level of Safety awareness of his team.

R&R Event and Turnaround 2008

Contract Resources Shell Clyde has been advised of the successful award for the following packages for the forthcoming project (April to May 2008) -

Cleaning

Waste Management

Painting

Catalyst

Coke Removal

Whale Shark - Rare Sighting!

This baby Whale Shark (ref photo below) was spotted during the Bayu Undan shutdown. There was another much larger Whale Shark spotted just off the WP1 Platform (approximately 7kms off the main platform) but unfortunately wasn't captured on film.



Stag Oil Field, Apache Energy Ltd

The Stag Oilfield is located in 150 feet of water approximately 37 miles from Dampier in Western Australia. The field was discovered in June 1993 and appraisal occurred between 1994 and 1996. Production at Stag began in May 1998, 21 months after development approval. The field has thus far produced over 33 million barrels of oil.

During the production process, sand is encountered in the reservoir and is present in the hydrocarbon production stream. This sand ends up in the platform slops tanks as an oily sludge. Contract Resources was asked to provide a proposal for cleaning out the slops tank under the platform's maintenance program. The Contract Resources crew mobilised to the platform and used a diaphragm pump to move the sludge vertically from the base of the tank to the deck. The sludge was then pumped to the platform's centrifuge where the solids and liquids are separated.

The crew were Hendrik DeWet, Stephen Dravitzki and Christian Sheehan with Bill Hardegan as Project Supervisor. Approximately 25 tons of sludge was moved in 6 days.

The feedback we got from Apache was excellent - this was particularly important given this was a new work site for us. The Apache Production Coordinator wrote the following on the project completion certificate about the crew's performance:

"All went very well. All of the team conducted themselves in a very professional manner and there were no issues at all. Very pleased with the way the whole job went and will definitely not hesitate to use Contract Resources in the future"



Photo - Accommodation Supply Vessel (ASV) boat where the CR personnel stayed during the Bayu Undan Shutdown.



Photo - The Drilling and Production Platform (DDP) where Chemical Cleaning, Hydro Jetting and Vacuum drying works were carried out during the Bayu Undan Shutdown.



Photo - Contract Resources Crew during the sludge removal process

Major Projects (cont)

Alcan Gove Alumina Refinery

J1278

Our Darwin Branch has recently commenced operations at Alcan Gove Alumina Refinery.

Contract Resources are subcontracting to TRANSCON on a 50M Refurbishment program to upgrade the existing Cargo and export wharf structures including Shiploader Gantry, conveyor structures and several dolphins. Contract Resources are undertaking the Surface preparation requirements utilising UHP equipment. The total surface area required for preparation is in excess of 20,000 m² and is expected to take with current resources, over 12 months. Our current resource's on site consists of only 2 technicians and our new UHP unit, AHP036, operating with a single gun assembly. We are now currently organising further resources and personnel as anticipated.

The task has been challenging due to the limited windows we have had to operate which have been brought about through an erratic shipping and loading schedule, coupled with the usual start up hurdles expected in mining. Our personnel are currently undertaking swing shifts consisting of 4 weeks on and 4 weeks off with supervision consisting of an initial 10 days onsite and monthly shift change visits of 2 days.

Our crew consisted of Nathan Gribben, Mark Shrimpton, Jai Smith and Luke Tankey who have all stepped up to the challenge of self managing their operation, showing excellent commitment to safety and daily organisation. All have been aggressive in maintaining productivity under pressure and being good ambassadors of our company.

Swift Energy Waihapa Shutdown

The Taranaki branch completed a routine cleaning shutdown for Swift Energy at their Waihapa Production Station in August. This was the first opportunity to use the new Steamer Unit, which was built in Australia and commissioned in New Zealand.

As always, the Swift timelines are demanding and focus most of Taranaki's resources for three to four days. The work was completed within schedule and to high quality and safety standards.

The steamer performed extremely well and it is now used frequently in the region. Swift Energy also used the Zymeflow Process for the first time during the shutdown and inspection of a De-Ethanoliser Column at their Rimu Production Station. Again both the Steamer and Zymeflow achieved an excellent result.

Todd Energy Mangahewa Shutdown

The Taranaki branch completed a scheduled cleaning shutdown in September for Todd Energy at their smaller Mangahewa Production Station. Access and space is limited and good organisation and coordination of equipment and staff is required to work efficiently and safely.



Photo - Cargo Wharf - approx 300m long



Photo - Nathan Gribben undertaking test blasting to ascertain remaining sodium levels



Photo - The Waihapa Production Station



Photo - The Mangahewa Production Station

Major Projects (cont)

PNG - LIHIR Gold PPU Drier change out

Due to operational needs one of the 2 horizontal PPU driers required a Mole Sieve change out.

Due to time constraints imposed by the Processing plant Autoclave 2 x 12hr shifts were required to complete the work taking 3 days.

Approx 94M3 was removed & packaged for disposal, inspections carried out, resetting of division screens & re-loading using the Dense Phase loading technique.

The project was completed without incident within the allotted time frame by 2 hrs.

Whilst on site the crew was asked to load Perlite into the newly acquired Air-Liquid plant Cold box to assist in speeding up the commissioning of the unit. 3-1/2 x 20 ft sea containers of material was loaded working 2 x 12hr shifts over 2 days.



Photos - Dense loader working with drums & Bulka bags

Catalyst Handling Resources - First Project

The first project was successfully completed recently by our JV Company for the Silver Eagle Refinery at Salt Lake City in Utah. The project required us to mobilize our equipment around 1700 miles (2700 kms) from Houston & Gonzales (Louisiana) to complete the unloading and reloading of one reactor and to perform a skim on another reactor.

Three pickups departed Houston with a life support trailer, vacuum trailer and another flat deck trailer carrying all the loading and screening equipment. Everything arrived at the destination safely and just in time to get a nights sleep prior to inductions the next morning.

Our initial scope was to unload / load one reactor and carry out a skim on another. The reactor unload and reload went well but as often happens the skim required quite a lot more than just a skim. The entire top bed had to be removed and some repairs carried out on the support grids and quench area prior to reloading.

The project was completed safely and the client was very happy with the end results and the way our people worked. The refinery was very supportive of the company when we were working on site and it was great to have that sort of support especially when we were all so far from home.



Photos - Unloading drier & container of perlite being unloaded

Latin America - Update

During the past few months Contract Resources and Nexxo have again been very busy and active with various projects in Chile and have achieved some excellent results.

In July we were completing a scheduled turnaround for Enap Aconcagua with a CCR, NHT & Isom catalyst change out. Towards the end of this project we were then called for an urgent mobilization to Enap BioBio to carry out an Emergency Skim on a HCU reactor there that was causing some pressure drop problems.

The benefits of having suitable equipment and resources located in South America were again beneficial to our clients. The teams from Nexxo & Contract Resources worked well together again and all the work was completed safely and the plants were started up again thanks to the effort of all the people involved with the teams.

We are scheduled to be back in Chile later in the year to complete another HCU catalyst changeout for Enap BioBio.

Photo - The Latin America Team



Major Projects (cont)

Woodside Karratha, WA Projects

2T3301 Condensate Tank,

Woodside Karratha (J1201) 16.07.07 to 24.08.07

Contract Resources were engaged to carry out the sludge removal, detail cleaning, floor coating removal and rim seal removal and replacement on the floating roof Condensate Tank 2t 3301 for Woodside Energy Ltd at their Karratha On-Shore Gas Treatment Plant. The tank had not been opened for 12 years, but despite this the level of sludge was minimal. Sludge removal was completed relatively quickly due to the small amount allowing the team to complete the detailed floor cleaning ready for the initial inspection by the client. The floor coating removal was successfully completed using the Ultra High Pressure Water with Multi Gun operation under the Supervision of Steve Oakley. Mechanical work consisted of the removal of the floating roof rim seal and the replacement with a new type of rim seal. This was the first mechanical job undertaken by Contract Resources on the Woodside site and was well supervised by Evert Le Roux, supported by Bruce Richardson

The multi skilled team put in a great effort over the several disciplines involved on this project.

Team members: Steve Oakley, Evert Le Roux, Bruce Richardson, Albert Paku, Barry Kingsley, Malcolm Heke, Austin Moore, Michael Webb, Jason Bines, Tony Ferrier, Paul Uchino,



Photo - The Condensate Tank 2t 3301 at the Karratha On shore Gas Treatment Plant.

TK-1 Diesel Storage Tank, King Bay Supply Base Dampier

Woodside Karratha (J1240) 25.08.07 to 7.09.07

Desludging and floor coating removal on this tank commenced immediately following the completion of the onsite Condensate Tank. Again, sludge removal was complete quickly, however the coating removal proved far more difficult on this tank. With the local temperature rising and the boys becoming weary after a long stint in the Pilbara, they should be congratulated for their persistence and determination to get the job done. Thanks to the Woodside Coordinator Chris Ward for his understanding as to why the job took longer to complete than was originally estimated and also to Bruce Ellery from Shell Australia for his great support during this job. We knew that Bruce was sweating on missing his flight to Perth and on to the Rugby World Cup in France.

This work scope was supervised by Bruce Richardson, following the departure of Evert to the Darwin LNG Shutdown.

By this time Michael Webb, Jason Bines had moved on leaving the core crew of Bruce, Albert, Barry, Malcolm, Tony and Paul. The departure of Barry, Malcolm, and Bruce, to other projects saw Hendrik de Wett, Chris Sheehan and Steve Dravitzki join the team to finish the job. Hendrik, Chris and Steve had just completed a job on the Stag Platform with Bill Hardegon and were ambushed at Karratha airport. Thanks to the boys for staying on to help complete the job

2T3301 Condensate Tank Floor Painting,

Woodside Karratha (J1243) 6.11.07 to 30.11.07

The painting team are currently on site, working on the surface preparation and protective coating application of some 3800m² of floor area.

This Adelaide based team is lead by Tom McCormack, with Stewart McCance, David McCormack, Mark Mauro, and Colm O'Hare.

Phil Sheppard also joins this team as an EBE Blast Unit Specialist from his home base in Tasmania.

High temperatures in the area at this time of the year have proved challenging for the painting team.

Major Projects (cont)

Stabiliser 2 & 5 Shutdown,

Woodside Karratha (J1223)
1.09.07 to 30.09.07

This back to back shutdown was the culmination of a planned cleaning phase undertaken by Woodside of 5 Stabiliser Units which had become fouled over a period of time.

Stabiliser 2 & 5 shutdown overlapped the completion of the KBSB Diesel tank cleaning, meaning that we had quite a contingent of CR personal in the Pilbara at a time when all areas of the company were coming into a time of high activity

The shutdowns involved a team from the Chemical Cleaning crew carrying out a Zymeflow and steam out of the columns, furnaces and associated pipe work at the beginning of both shuts.

The Chemical Cleaning crew of Les Roper, Gordon Suggate, Rod Barltrop, Paul Ozolins. (Bruce Richardson and Malcolm Heke joined the Chem clean crew for Stabiliser 2) completed their work scope ready for the column to be handed over to Woodside operations and others for tray and exchanger removal.

The furnaces and some additional lines were Piggged by the capable team from DDT, headed by Ron Loots and supported by Brad Young and John (Sean) Fitzpatrick.

Many thanks to Ron for his early and on going support during both the Stabiliser 2 & 5 shutdowns. (Even though he had to leave for a very important project at the MCG).



The Turbulator removal from both exchangers again proved extremely difficult, with the day and night shift teams working tirelessly to achieve the removal. Time was made up during the reloading of the new turbulators, which was a display of great teamwork within the work group.

Automatic external and internal HPW equipment was used for the exchanger cleaning.

With the Ultra Hi Pump used to clean the 20 tray sections from each column, we were able to achieve a very high standard of cleanliness on the trays.

Water recycling during the HPW phase of both shutdowns was also a successful part of the work scope.

Fin Fan tube cleaning on both units worked well, with the added challenge of meeting Woodside's policy of "Nothing to Grade" proving successful with the support of the onsite sheet metal group teaming with CR's to fabricate and install a water containment and drainage system from the elevated positions.

Team members (Day Shift): Albert Paku (Day Shift Supervisor) Brad Young, Jeff Morris, Ray Redgen, Mark Roberts, David Purdue, Tony Robertson, Bret Jaffrey, Scott Hoye, Adrian Virt, Gavin White, Albert Lie, Paul Ozolins

Team members (Night Shift): Wayne Wilson, (Supervisor) Kevin Dynes, Garry Plunkett, Jai Smith, Robert Maponga, Rod Barltrop, Kevin Dynes, Barry Kingsley, Reece Salkilld, Jason Sharp,

Photo above - (LtoR) Brett Jaffrey, Scott Hoye, Tony Robertson, Jeff Morris, David Purdue, Albert Paku, Mark Roberts, Albert Lie, Duncan Fraser, Gavin White (Front)

2V 2302 Mercury Removal,

Woodside Karratha (J1294) 17.11.07 to 20.11.07

Members of the painting crew have also carried out a small mercury removal job to assist Woodside during a planned shut down in the Domgas Train 2 Plant. A quick response from the CR team allowed the vessel inspection to proceed on time and minimised delays for the shutdown.

North DAF Overhaul, BP Kwinana

Woodside Karratha (J1271) 5.11.07 to 13.11.07

Yet another DAF overhaul has been successfully completed at the BP Refinery Kwinana.

John McCloskey led a mechanical team comprising of Ray Langlois, Richard Willigen, and Michael Harland, supported by WA team members Albert Paku, Austin Moore, and Michael Webb

Great effort, well done

Major Projects (cont)

Shell Geelong FCCU Shutdown

This project consisted of a Contract Resources crew of 7, Bundle Pulling and Bolt Torqueing during the Shell Geelong FCCU Shutdown. The project went for 12 weeks with a successful result.



Photo - M.McMahan and M.Bouma torqueing up flanges after the filtration unit was put into place.

Photo - Here is a 435ton filtration unit (left hand side) that was lifted into the structure using a 650 ton crane after the original was removed (right hand side).



Shell Clyde Oil Refinery

We have had a busy quarter!

HVU Shutdown

We completed the HVU shutdown (bitumen plant) which was run by Louie and manned from on site crew.

Tank 6032

Tank 6032 was completed after an interrupted start. The job has taken 9 months to complete with in excess of 1800cm of product moved back to Shell Clyde from Gore Bay. It was a tough job completed safely by Jason Nicholson and the crew.



Photo - The Crew who worked on Tank 6032.

Mobil Altona, VIC

Contract Resources commenced our first coatings project at Mobil Altona on 26th November. This work involves the abrasive blasting and painting of the tank internals and floating roofs of two tanks.

After setting up our operations we were audited by the client and the following ids the feedback given:

"The CR Industrial Coatings crew are preparing the site for water, grit blast and painting of tank internals. Their preparation was excellent with obvious tool boxing of their task which had a change of scope, but JSA reviewed to reflect, and crew all aware of requirements.

There was obvious pride shown in the professional way they were setting up the site with quite an extensive range of equipment. Given they were new to site there were a couple of procedural gaps identified but feedback on correction of these was received positively. I did take the opportunity to acknowledge their performance but thought it worth sharing in the hope you may also support and demonstrate our value of excellent performance.

Regards,
Mark Swarbrick, Safety Advisor



Photo - the tank located at Mobil Altona where CR personnel commenced work late November

Major Projects (cont)

BOC Gasses, Port Kembla

Contract Resources carried out a complete turnkey project for the modifications to the PPU drier units at their Port Kembla works.

The vessels had an inherent problem with the Mole Sieve support grid screens cracking and allowing material to move to areas of the vessels it should not be.

In a first of its kind in the world the support grids were modified and the mesh replaced by a slotted plate and sliding seal system. This required the unloading, packaging and disposal of approx 57M3 of material from each vessel, removing the existing grid screen system, modifying the existing grid to accommodate and install the new slotted plate design, and then load the vessels with new material. Ultrasonic cleaning of the S.S filter baskets was carried out at the same time.

A purpose built gantry crane was developed to assist with the removal / replacement of the 100kg filter baskets & 130Klg grid sections. A purpose built handling system was also developed for the Slotted plates.

The project was under very tight time constraints imposed by BOC client supply (Bluescope Steel) and carried out on 2 x 12hr shift basis, taking 10 days to complete.

The project was incident free with a donation made by Contract Resources to BOC children's charity Redkite on behalf of their business partners Boon cranes, KJ Industrial Scaffolding, Nepean Engineering, Universal Welding & inspection, National Transport Solutions & Allied Ultrasonic Cleaning services.

In the end a very nervous client was delighted the project was completed within the time frame without incident. As a result our Houston office has been contacted to carry out similar modifications to plants in the USA.



Photo - Purpose build gantry crane



Photo - loading last of material on the Port Kembla project



Photo - Carrying out modifications during the Port Kembla project

Darwin LNG Shutdown

Rope Access Crew

During the month of September, Contract Resources provided industrial rope access personnel to Conoco Phillips for their shutdown on the Darwin LNG (DLNG) plant.

Industrial rope access is the use of abseiling and rock climbing techniques to access difficult to reach work sites. At DLNG, rope access teams were involved in the installation of fin fan covers at heights of around 40 metres. In conjunction with a crane and riggers, the team installed a number of protective covers over the southern and northern fin fan banks.

The team was made up of:

Shane August, Paul Uchino, Scott Appleby, Shannon Longuet-Higgins

In addition to the fin fan works, two CR rope access teams provided confined space and height rescue services for the shutdown. The rescue teams were tasked with rescuing any workers who became trapped either inside vessels or during height works. Due to the good planning and safe work methods employed by the site workforce, the rescue teams were not required to respond to an emergency situation during the shutdown - apart from a torch dropped inside a turbine. Although the torch was rescued, the team were unable to revive it.

The teams were made up of:

Gordon Neilson, Frank Holmes, Matthew Liebeck, Matthew Scholes, Matthew Redmond, Ed Melville



Photo - The CR crew installed 90 Fin Fan covers with the use of Rope Access

Major Projects (cont)

Darwin LNG Shutdown Sept 07

Steve Iremonger, Technical Manager CHRMS

Contract Resources completed a 3 week shutdown for ConocoPhillips Darwin LNG onshore Gas plant in September 2007.

The scope of work involved:

- Decanting, Unloading and loading 3 Dehydration Absorbers (700 drums)
- Strip and repair Solvent Regenerator Column
- Fit new internals to Dry Flare Knock-Out Drum
- Install 90 Fin Fan covers with the use of Rope Access
- Supply of Rope Rescue Crew
- Supply Confined Space personnel to assist with Perlite changeout

The crew consisted of:

Catalyst Team: Dom Burborough, Stephen Dravitzki, Tama Campbell, Peter Rudolph, Hendrik DeWet, Adam Crabtree, Belinda Campbell (Project Administration)

Columns Team: Evert LeRoux, Dave Campbell, Bruce Caretti, Bruce Richardson, Jay Symons, Alan Watterson (Johnson Screens Welder)

Fin Fans Team: Shannon Longuet-Higgins, Shane August, Scott Appelby, Paul Uchino

Rope Rescue Team: Matt Redmond, Matt Liebeck, Frank Holmes, Ed Melville, Matt Scholes, Gordon Neilsen

Perlite Team: Malcolm Heke, Wayne Rush, Napi Wilson, Tim Smith, Ian Scott, Richard Brown



Even though we had a delayed start the project was still completed within the expected time frame and during this time completed a large amount of additional work. ConocoPhillips believes that one of CR's biggest attributes was the crews 'can do' attitude along with their professionalism and commitment to getting the job done safely and on time. I believe this is a credit to them and will ensure an on going relationship with ConocoPhillips. Thanks to all crew for your efforts.

Photo - Ground support during the Darwin LNG Shutdown in September



Photo - Domonic Burborough (Catalyst Technician) and Gordon Neilsen (Rope Rescue) during the Darwin LNG Project (J1217).

New Operations

CNI Operation Gathers Momentum

Contract Resources newest branch in New Zealand is gathering momentum. Based in Hamilton, the branch covers the Waikato and Bay of Plenty regions and now has clients as far north as Whangarei.

Allan Chappell did a great job of kick starting the branch and now moves to an Area Coordinators role in Melbourne. Adrian Purdue, who recently joined Contract Resources as Operations Manager

will take over as Industrial Services Manager, assisted by Marcus Foster the Senior Supervisor. Adrian and Marcus are well known to clients in these regions and have many years of industrial services experience behind them.

We have recently completed projects for several Fonterra Plants in the Waikato and an emergency shutdown for Golden Bay Cement in Whangarei.



Photo - CNI Team (L to R) Henry Simeon, Adrian Purdue, Gavin Paterson, Te Aroha Pureau and Marcus Paterson.

New Equipment

USA Life Support Trailer

Contract Resources USA have been busy completing the building of our first life support trailer. Most of the work has been undertaken at our workshop here in Pasadena by Ron Bungard with support from Ken Boreman from CHSC (our JV partners in Texas).

The trailer is 20 foot long and 8 foot wide (see even talking like an American) and it has been partitioned into two sections an air-conditioned control room one end and equipment storage the other end. The trailer can be towed easily by most USA pickups and is a convenient way to travel around from job to job.

The life support system is a BSI Model 5000 system and is set up to run 4 helmets. All helmets are equipped with video cameras and there is a provision to attach an additional camera for inspection purposes. There are 5 flat panel screens in the control room that can be either recorded directly onto a DVD or simply monitored depending on what operation is taking place.

The four umbilical lines (300 foot each) are located on specialized reels in the back part of the trailer and these can be fed up to the top of the reactor as required. These reels ensure that the hoses are well protected when not in use and make the umbilical accessible and simple to set up and work with.



Photos: A complete rescue system and all the necessary equipment is also incorporated and stored in the back part of the trailer for use in the unlikely event of an emergency.

Shell Clyde

Shell Clyde is now the proud custodian's of the latest Catalyst Vacuum Unit shipped out from the US recently.

It arrived on site 23rd October and was put to use immediately.



Photo - Catalyst Vacuum Unit at Shell Clyde with the cyclone extended

HPA191 Bundle Cleaner

The container top bundle cleaner has been designed to contain waste from high pressure water blasting processes involved with internal and external bundle cleaning. The bundle cleaner has several automated functions negating operator manual handling of high pressure guns and lances.

The machine has an automated setup and demob system eliminating manual handling of heavy components and can be up and running within an hour of delivery.

Remote control CCTV and a closing roof are features that may be seen in the future as demand increase for these contained cleaning systems.

Specifications Include:

Container: 12200 long x 2450 wide x 2600 high

Mass: (Approximately) 12000kg

Hydraulic power pack: Not EXD rated. 26 lpm. 32 Amp plug

Container lighting power: 15A 240V caravan style inlet socket

Spot lights: H3 24V 70W maximum

Hydraulic oil: 68 or 46 grade. Volume 50 litres

Hydraulic pump max pressure: 2100 PSI short term

Hydraulic pressure idle functions: 1000 PSI Cold 800 PSI Hot

Scissor lift pressure: 2000 PSI

System water pressure: 20000 PSI

Water volume: 190 lpm

Bundle length with internal cleaner: 8000mm

Bundle length without internal cleaner: 9000mm

Bundle diameter: 1100mm larger diameters possible.



Photo - HPA191 Bundle Cleaner setup ready for blasting.



Photo - HPA191 Bundle Cleaner ready for transport to a job

New Equipment (cont)

Vacuum Tanker VT027

VT027 is a 320Hp Volvo vacuum tanker using a 2000cfm liquid ring vacuum pump driven from the Koblam PTO via a constant velocity drive shaft and timing belt. The truck has rear under run protection and full roll protection and VT027 complies with AS2809.1/ AS2809.2 (fuel tanker standard) and ADG (dangerous goods code.)

Some of the new features include:

- Connection points and valve system for a remote bag house where fine dust work is encountered.
- The bubble filter uses a large 200mm drain valve for easier cleaning favoured for dusts.
- The top loading system complies with AS2809 for vessel pipe work impact protection.



Included are all the normal features such as CCTV, end of stroke tilt limiting, hose burst protection, vessel and door props, vacuum regulator, exhaust overpressure valve, exhaust mast and side outlets, 6m hose trays ect.

VT027 - : Top loading is by far the most convenient way to load product (not hydrocarbons) but has always proved a difficult system to fit to trucks as there can be no exposed pipe work. This new design places serviceable loading pipe inside of the bubble filter with a driver warning system to fit the nozzle cap

Crane Truck T109

Early in 2007 Contract Resources were involved in helping repair and returning to service a leaking underground petrol pipe line. The pipe line was repaired and returned to service safely.

Out of this the opportunity arose to expand our services and take over the long term recovery / remediation of petrol floating on ground water approximately 10 metres deep with specialised equipment, procedures and training of people in a different field of work than what we were normally accustomed to.

With the location of approximately 90 wells in public areas and also in the middle of a cemetery, T109 crane truck was purchased and dangerous goods licensed so we could safely move nitrogen man packs around to run pumps to eliminate noise and recover petrol to be refined to save on waste disposal costs.

Remediation work is now another specialised field we provide a service for with the help of specialised equipment like T109.



T109 - The new Crane Truck



T109 - The Crane Truck in action

Hammelmann Pump with Conversion Kit

HP044

A new edition to our High Pressure fleet recently, is the Hammelmann Pump with Conversion Kit which brings our fleet of UHP pumps to 7.

Features include:

- UHP performance -2900 Bar (42050 psi) @ 30L/min
- HP performance -850 Bar (12300 psi) @ 95L/min
- The unit has been set up with all accessories required for both conversions
- It is currently up at Gove with Brendan and his boys working on a 6 month + contract

HP044 - Rear step and tail lift into workshop area



HP044 - Pump unit



HP044 - Step into main engine room



Employee News

Wedding Bells

Amy and Mark Reynolds (Shell Clyde employee) exchanged their Wedding Vows on 20th October 2007 at Nurranginy Reserve, Doonside NSW. A reception followed at the Colebee Centre where 100 guests joined in the celebration.



Photo - Amy and Mark Reynolds were married on Saturday October 20th 2007.

Congratulations Gary Thew - Adelaide Workshop

Congratulations to Gary and his partner Cassy who recently celebrated the birth of their little boy Blane Gary Thew. Born on 29th October, Blane weighed just 7.3lbs. Gary and Cassy would also like to say a big thank you to CR personnel for their kind wishes and flowers.



Photo - proud dad showing off his pride and joy just hours after little Blane entered the world.

Congratulations

Melanie Broadwood - Payroll, Adelaide SA

Congratulations to Melanie and Patrick Broadwood who celebrated the birth of their first child on Monday, 17th September. Luke Broadwood was born at 8.36pm and weighed 7lb 8oz. Melanie tells us Luke is starting to laugh lots and has just recently discovered his hands. Melanie is currently on maternity leave and due to return to her Payroll position mid 2008.



Photo - Luke sharing a moment with Mum.

Congratulations

Shannon and Melissa Longuet-Higgins

Congratulations to Shannon and Melissa Longuet-Higgins who celebrated the birth of their daughter Falon on 6th October 2007. Falon weighed 3.6kgs and is sure to keep older sister Saskia (13yrs) and brother Thorsten (6yrs) very busy!



Photo - Not so camera shy Falon Longuet-Higgins!

Expecting....

By the time Catalyst goes to print a number of Shell Clyde employees will not only be celebrating the holiday season but also the birth of a child!

Aaron and Holly Myers are expecting a baby in the very near future and Linda and Jason Nicholson will have given birth to the first little addition to their family.

John Ripia and his partner are expecting their second child any day now along with Lee Waerea and his partner who are also expecting their second child!

On behalf of Contract Resources; we wish you all the very best and look forward to seeing the photos of your little ones in our next issue.

November 2007

Shell Clyde

Movember is a charity event held annually during the month of November to raise awareness and funding for male health issues.

The guys start the month off with a nice, clean shaven face and as the month grows, so too does the facial hair and the funds in support for this great cause!

In the 2007 the key male issues Movember is supporting include:

Prostate cancer

Every year 2,700 men die of prostate cancer - more than the number of women who die from breast cancer.

Male Depression

Did you know that 1 in 6 men are affected by depression and most don't seek help. Untreated depression is a leading risk factor for suicide.

For more information go to the Movember website www.movember.com.au



Photo Below - (LtoR): back row - Adrian Reynolds, Rawiri Cassidy, Sean Hall, Ray Nui, Renata Cassidy Front Row - Steve Lindsay, Terry Lennon, Louie Kiss and Paul O'Shea

Contributions

Thanks for reading this issue of CATALYST

This newsletter is for you. It is to keep you informed of what is happening within the company, and the changes and developments that are taking place. If you have items of interest to contribute, please forward them to me at the Adelaide office.

See you next issue...

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the current issue of Catalyst.

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Reno Pannoza

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Paul Thew

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